

JAYUD GLOBAL LOGISTICS LIMITED
NOMINATING AND CORPORATE GOVERNANCE COMMITTEE CHARTER

I. Authority and Purpose

The Nominating and Corporate Governance Committee (the “**Committee**”) of Jayud Global Logistics Limited (the “**Company**”) is appointed by the Board of Directors (the “**Board**”) to assist the Board in identifying individuals qualified to become Board members, consistent with criteria approved by the Board, to recommend to the Board the director nominees for the annual meeting of stockholders, to recommend to the Board the composition of the Board’s committees, to oversee the evaluation of the Board and management and to develop and recommend to the Board and implement a set of corporate governance principals and procedures applicable to the Company. The Committee shall undertake those specific duties and responsibilities listed below and such other duties as the Board shall from time to time prescribe. All powers of the Committee are subject to the restrictions designated in the Company’s Memorandum and Articles of Association and by applicable law.

II. Committee Membership

The Committee shall consist of no fewer than three members. Each member of the Committee shall meet the independence requirements of The Nasdaq Stock Market LLC (the “**Nasdaq**”) and the standards established by the Board from time to time.

Committee members shall be elected by the Board at the annual meeting of the Board and shall serve until their successors shall be duly elected and qualified. Committee members may be removed or replaced at any time by vote of the Board. The presiding director of the Company shall be included as a standing member of the Committee.

III. Structure and Meetings

The Committee shall conduct its business in accordance with this charter (the “**Charter**”), the Company’s Memorandum and Articles of Association and any direction by the whole Board.

The Committee chairperson shall be designated by the Board, or, if it does not do so, the Committee members shall elect a chairperson by a vote of the majority of the full Committee.

The Committee will meet at least three (3) times each year. The Committee may establish its own schedule, which it will provide to the Board in advance. The chairperson or a majority of the members of the Committee may call meetings of the Committee upon such notice as is required for special Board meetings in accordance with the Company’s Memorandum and Articles of Association. A majority of the Committee, but not less than two (2) members shall constitute a quorum for the transaction of business. Unless the Committee by resolution determines otherwise, any action required or permitted to be taken by the Committee may be taken without a meeting if all members of the Committee consent thereto in writing and the writing or writings are filed with the minutes of the proceedings of the Committee. As necessary or desirable, the chairperson of the Committee may require that any director, officer or employee of the Company, or other person whose advice and counsel are sought by the Committee, be present at meetings of the Committee. Members of the Committee may participate in a meeting through use of conference telephone or similar communications equipment, so long as all members participating in such meeting can hear one another, and such participation shall constitute presence in person at such meeting.

The Committee chairperson will preside at each meeting and, in consultation with the other members of the Committee, will set the frequency and length of each meeting and the agenda of items to be addressed at each meeting. The chairperson of the Committee shall ensure that the agenda for each meeting is circulated to each Committee member in advance of the meeting. The chairperson of the Committee (or other member of the Committee designated by the chairperson or the Committee in the chairperson's absence) shall regularly report to the full Board on the Committee's proceedings and any actions that it takes. The Committee will maintain written minutes of its meetings, which minutes will be maintained with the books and records of the Company.

IV. Duties and Responsibilities

The Committee shall have the authority and responsibility for:

A. Corporate Governance Guidelines.

1. Developing and recommending to the Board and implementing a set of corporate governance principles applicable to the Company that shall include, at a minimum, director qualifications and responsibilities, responsibilities of key Board committees, director compensation, director access to management and, as necessary and appropriate, independent advisors, annual Board performance evaluations, director orientation and continuing education and management selection and succession.

2. Reviewing and reassessing the adequacy of such corporate governance principles on an annual basis; and recommending to the Board any changes the Committee deems appropriate.

3. Making recommendations to the Board regarding any non-compliance with, waivers to or alteration of, the principles.

4. Reviewing changes in legislation, regulations and other developments impacting corporate governance and making recommendations to the Board with respect to these matters.

B. Review of Board Composition and Performance.

1. Overseeing the evaluation of the Board and management on an annual basis. Annual reviews of the Chief Executive Officer's performance will be chaired by the presiding director with all outside directors participating and with input from inside directors as deemed appropriate.

2. Conducting annual reviews of each director's independence and making recommendations to the Board based on its findings.

3. Assessing the Board's composition on an annual basis, including size of the Board, diversity, age, skills and experience in the context of the needs of the Board.

4. Advising the Board on member qualifications for each Board committee, committee member appointments and removals, committee structure and operations (including authority to delegate to subcommittees) and committee reporting to the Board.

5. Identifying individuals qualified to become Board members, consistent with criteria approved by the Board, and recommending that the Board select the director nominees for the next annual meeting of stockholders. As part of this process, the Committee will consider candidates recommended by the stockholders of the Company. In considering potential new directors and officers, the Committee will review individuals from various disciplines and backgrounds. Among the qualifications to be considered

in the selection of candidates are broad experience in business, finance or administration; familiarity with national and international business matters; familiarity with the Company's industry; and prominence and reputation. As prominence and reputation in a particular profession or field of endeavor are what bring most persons to the Board's attention, there is the further consideration of whether the individual has the time available to devote to the work of the Board and one or more of its committees. Nominees will be screened to ensure each candidate has qualifications which compliment the overall core competencies of the Board. A review is also to be made of the activities and associations of each candidate to ensure that there is no legal impediment, conflict of interest or other consideration that might hinder or prevent service on the Board. In making its selection, the Committee will bear in mind that the foremost responsibility of a director of the Company is to represent the interests of the stockholders as a whole. The screening process shall include a background evaluation and independence determination.

6. Reviewing on an annual basis director compensation and benefits.

C. Executive Officers.

1. Advising the Board on candidates for the position of Chairman of the Board and Chief Executive Officer, and conducting such investigation of those candidates as the Committee and the Board may deem appropriate.

2. Advising the Board on possible candidates to fill other executive offices of the Company and conducting such investigation of those candidates as the Committee and the Board may deem appropriate.

3. All outside directors shall participate in reviewing periodically with the Chairman of the Board and Chief Executive Officer the succession plans relating to positions held by elected corporate officers and to make recommendations to the Board with respect to the selection of individuals to occupy these positions.

V. Performance Evaluation

The Committee shall annually review and assess the adequacy of this Charter and recommend any proposed changes to the Board for approval. The Committee shall also perform an annual evaluation of its own performance. In conducting this review, the Committee shall address all matters that it considers relevant to its performance, including at least the following: the adequacy, appropriateness and quality of the information and recommendations presented by the Committee to the Board; the manner in which they were discussed or debated; and whether the number and length of meetings of the Committee were adequate for the Committee to complete its work in a thorough and thoughtful manner.

VI. Committee Resources

The Committee shall be empowered, without the approval of the Board, to engage or compensate independent legal, accounting or other advisors as it determines necessary to carry out its duties; including the sole authority to retain and terminate any search firm to be used to identify director candidates and to approve such firm's fees and other retention terms. The Committee shall receive appropriate funding, as determined by the Committee, from the Company for payment of (a) compensation to any advisor employed by the Committee; and (b) ordinary administrative expenses of the Committee that are necessary or appropriate in carrying out its duties. The Committee may form and delegate authority to subcommittees when appropriate.